



REPRESENTATIVE MATTERS: HOTELS & RESORTS INDUSTRY

RESTRUCTURING & TURNAROUND MANAGEMENT



- Financial Advisor to the Official Committee of Unsecured Creditors in the Sea Island Company bankruptcy in Sea Island, GA.
 - Trustee for a bank syndicate (the beneficiaries of a Trust) involving The Ritz-Carlton Lodge at Reynolds Plantation, a 251-room AAA Five-Diamond luxury hotel in Georgia.
 - Advised a private equity group on negotiating a debt restructure for The Elysian Hotel, a 188-room five-star luxury hotel and residential condominium development in Chicago.
 - Advised on and negotiated the restructuring of a fractional five-star luxury resort in Italy with over €75 million of debt and equity, including the infusion of additional capital. Retained to continue operational and financial oversight of the development.
-
- Financial Advisor to a Debtor who operated a Howard Johnson's-flagged motel operation in its Chapter 11 proceeding to assist with reorganization consulting, financial feasibility projections, and development of a Plan of Reorganization.
 - Trustee of the Creditor Trust in In re Pacific Islandia, Inc., responsible for distributing creditor assets for a hotel/hospitality company upon emergence from Chapter 11.
 - Financial Advisor to Tierra Rejada, a golf course property in Simi Valley, CA. Assisted the Debtors with financial analysis of its operations and Chapter 11 compliance.
 - Retained by a Debtor who operated a hotel and gambling operation in Puerto Rico. Assisted with ongoing debtor-in-possession financial reporting requirements, reorganization consulting and development of a Plan of Reorganization.
 - Financial Advisors to court-appointed receivers, debtors, secured lenders, and bankruptcy trustees for numerous hotel operations, including services such as cash management and budgeting, financial reporting, plans of reorganization, liquidation analysis, solvency analysis, fraud investigations, and other financial analysis.
 - Operated several extended-stay and budget hotels as Receiver on behalf of financial institutions. Engaged to perform pre-Receiver assessment for heirs of a Northern California destination Western theme resort experiencing financial distress and operational underperformance caused by suspected fraud by on-site-management. Interim financial and operational oversight of a repossessed under-performing Central California hotel and a newly developed, under-performing downtown Santa Barbara inn.